Region 10 Vision, Mission, Strategic Priorities and Goals

July 1, 2016-June 30, 2019

Vision: Providing a seamless and integrated workforce delivery system for businesses and individuals by:

- 1. Ensuring accessibility for all individuals, including those with barriers to employment.
- 2. Sustaining and strengthen regional economic growth through innovative sector partnerships
- 3. Creating pathways that connect a pipeline of educated and skilled workers to current and emerging industries leading to self-sufficient careers.

Mission: Effectively contributing to Iowa's Creative Corridor's quality of life by connecting businesses and individuals to workforce solutions.

Strategic Priorities and Goals:

Priority #1. Community Awareness of Integrated Workforce System: Design an integrated workforce system that focuses on increased awareness of the workforce system with external customers (businesses) and internal customers (four core partner programs).

Goal	Responsible Party	Estimated Date	Progress Report
1.1 Develop a Workforce	Core Partners	June 30, 2017	July-September 2016: Joint workgroup (4 core
System Orientation for use			partners) working on integrating business service
with Businesses and			activities.
Customers.			October 2016: Report out to full staff with an action
			plan ready to implement.
			December 2016-Implementation Workgroup
			Meeting. Starting to work on implementation of
			business services joint outreach and orientation.
			March 2017-Workgroup team met with KCC
			Marketing. Will be developing an outline and

			gathering video for a short 3 minute video to be used with new enrollments, on facebook and with partners to share what workforce system means. June 2017-Video finalized, shared with board, and beginning to be used in orientations, workshops, marketing.
1.2 Increase visibility through joint outreach, marketing and awareness campaigns, especially seeking local media outlets.	Core Partners	December 31, 2017	July-September 2016: Joint workgroup (4 core partners) working on integrating outreach activities and education the public on the full workforce 'system' of services. October 2016: Report out to full staff with an action plan ready to implement. December 2016-Implementation Workgroup Meeting. Starting to work on implementation of activities, including a tool for staff and partners to know and understand all WIOA services, activities and referral process. Jan-March 2017-Teams have developed a referral tool for staff and partners. Almost ready for print. Developing "display boards" outlining all workforce services to be displayed with all partners and used at job fairs, etc. November 2017-January 2018-Food Assistance Outreach. Received list of all food assistance participants in 7 county region. Will conduct a mailing to invite them into a "lunch and learn" or "supper and learn" to hear about services available at IowaWORKS, and how to access training and other workforce program services. Sessions will be held in January 2018. Planning happening now. Should reach around 17,000 household. February 2018-Hosting Lunch and Learn events in Iowa City and Cedar Rapids (two in CR). Planning

			smaller lunch and learn sessions for March in rural counties (Washington, Iowa, Cedar, Benton and Jones). November 2018-Apprenticeship awareness event at Goodwill in collaboration with IowaWORKS.
1.3 Provide ongoing staff training, continuously integrate services and evaluate regularly.	All Workforce Partners	Ongoing	 June 2016-Team members attended WIOA conference. September 2016-Team members attended training on enter business services October 2016-Workforce Partner In-Service. Teams will present on work group efforts, field questions. December 2016-Implementation Workgroup Meeting. Starting to work on implementation of activities, including a tool for staff and partners to know and understand all WIOA services, activities and referral process. Developing electronic referral tool. February 2017-All 4 core partners completed a day long training together. Worked on teamwork and partnership with an outside speaker. Collected next steps from team members, and surveyed team members on what we should do to keep momentum going. Developing ongoing trainings, and silobreaking activities. June 2017-Completed COLORS training with all staff. May-June 2017-Planning fall team building activities at Camp Wapsi. August 2017-Finalized planning for Camp Wapsie team building in October. October 2017-Hosted team building at Camp Wapsie. 93 team members in attendance from

process between the four partners) working on developing a more efficient	1.4 Develop a referral	Core Partners	December 31, 2017	 IowaWORKS, KCC Adult Basic Ed, IVRS and IDB. November-December 2017-Reevaluating expectations for customer service. Developing as a team, and identifying training needs. Will be adding expectations into IowaWORKS team member evaluations moving forward. Jan-Feb 2018-Planning and hosting Disability Services and Experience event for staff during President's Day all staff inservice. Will bring together all core partners in Region 10 plus Title 1 and 3 from Davenport and Burlington. Will share results of training and some activities with RWDB in March 2018. March 2018-Sharing results of training with RWDB and providing a portion of training. May to June 2018-Developed and presented first round of board training. Training has been shared on board website. Round 2 delivered June 2018. July-Sept 2018-WIOA Leadership team is developing staff inservice training for October focused on serving individuals who may be deaf or hard of hearing. October 2018-Hosted In-Service event for staff to learn about best practices serving individuals who are deaf or hard of hearing. July-September 2016: Joint workgroup (4 core
1 0	process between the four core programs which includes a hand off and			partners) working on developing a more efficient referral tool and method. October 2016: Report out to full staff with an action

1.5 Inform customers of career pathways and occupations that lead to self-	Core Partners with Sector Boards	June 30, 2018	 Jan-March 2017-Team is researching options for making electronic referrals. SmartSheet is being researched as a quick tool. May 2017-Also looking at a google doc that can be shared among partners. GeoSolutions software system train-the-trainer training begins in May. Will be sending several staff to start transition process. New system has built in referral tool. July-September 2017-Finalized referral guide. Created online referral tool, and gathered feedback from partners. March 2018-Finalized online referral tool, trained staff, set up system to monitor and track referrals. May 2018-Shared referral guide with board members. November-January 2019-Core WIOA partners are tasked with identifying level of integration in 6 key areas. Then prioritizing which are most critical along with steps to take to move torward integration. June 2016-RWDB met with Advance Mfg Sector Board to learn about pathways and workforce needs September 2016-RWBD met with Customer
sufficiency.			Service/Insurance/Banking Sector Board to learn about pathways and workforce needs. November 2016-Hosted apprenticeship awareness event with 23 businesses and 11 job seekers. May 2017-Promoting and recruiting non-native English speakers to a free Transportation Communication class that educates them on the various career pathways in transportation and logistics and prepares them to enter into those training programs.

June-July 2017-Preparing to host Industry Sector
Board facilitators for a lunch and learn with
workforce partners.
September 2017-hosted sector board facilitators,
with goal of re-convening to focus on "opportunity"
clients served through IowaWORKS. Meeting may
be with Jennifer Daly and board chairs.
October-November 2017-Representative attended
training and planning sessions with the 6 Sector
Board leadership committees. Being available for
questions/input as they work on developing
coordinated strategies between the boards.
February 2018-Hosted lunch and learn sessions
targeting food assistance recipients. Shared training
opportunities and pathway training programs.
April 2018-Participated in union trades event and
referred customers. Working on a women in non-
traditional careers event to take place October 2018.
May-August 2018-Developing career exploration
and "gallery career walk" to be implemented into
Navigating your Journey workshop.
August-September 2018-Finalizing NYJ workshop.
Schedule created for rest of 2018. Officially
"launched" September 1 with all students enrolled
starting this date will be required to take the
workshop.
October, 2018-Hosted a Women in Non-Traditional
Careers event. 20 women attended to hear from
other women in careers within Transportation,
Construction and Manufacturing.

Priority #2. Preparation of the Workforce: Design, develop and offer training for individuals, including those with barriers to employment--to prepare for current and emerging industry workforce skill requirements. Support the region's workforce through pathways that provide advanced, skilled and future ready workers.

Goal	Responsible Party	Estimated Date	Progress Report
2.1 Design and develop	Core Partners	June 30, 2017	November 2016-Meeting with Financial
career exploration and			Services/Insurance/Customer service board to review
training pathways (including	Advanced		next steps to increasing partnerships between
basic, soft and hard skills),	Manufacturing Sector		IowaWORKS and this board.
especially focused on	Board		November 2016-January 2017-Met with leadership
Advanced Manufacturing			of Financial Services/Customer Services/Insurance
and Financial	Financial		sector board. They identified an outline for basic
Services/Insurance/Customer	Services/Insurance		customer service and industry training/awareness that
Service sector board	and Customer		could be completed through IowaWORKS
pathways.	Service Board		workshops. They will be working with the full board
			to outline what this might look like and help with
			implementing by offering their time/tours/locations
			for portions of the workshops. Sector board
			leadership would like to present to WIOA partners to
			educate on their industry and workforce needs.
			May – June 2017-Transportation Communication and
			pathway class held and participants reviewed and
			selected next step in pathway. Assisted with
			additional support and referrals to continue on
			pathway.
			October 2017-Attended Apprenticeship training
			through Harper College, with goal of learning how to
			develop an appropriate pre-apprenticeship program
			that could be offered at IowaWORKS.
			Ongoing-Attending SB facilitator meetings, Sector
			training in Coralville, and SB meetings.
			February 2018-Exploring opportunities to develop
			pre-apprenticeship training for established union

apprenticeship programs utilizing GAP/PACE/Title 1
funding.
February-March 2018-Partnership with Title 1, Title
2, and Nordstom developing a pipeline development
and training program targeting African immigrant
populations to increase English skills along with
basic warehouse knowledge, safety awareness and
cultural training. Two pathways, one for those with
very basic English skills who will train onsite during
paid work hours. The second for those with more
limited English skills who will participate in a pre-
employment training program. Also partnering with
African Immigrant leaders to provide training to
current Nordstrom managers to better understand this
population.
April 2018-recruitment event hosted. Nordstrom
hired approximately 40 new workers. 15 were
identified as needing on site ESL which began May
7, 2018. Several were identified as needing the more
intensive pre-employment class. Unfortunately only
5 signed up for that class which began May 14, 2018.
May-August 2018-Navigating your Journey
workshop development and implementation.
Includes significant career exploration opportunities.
September 2018-Implemented Navigating your
Journey which assists individuals with decision
making process on training and careers.
September 2018-Title 1 and 2 partnering with
Nordstrom to implement another Earn and Learn
program starting October 1. Collaborating with
Goodwill to offer ELL class with their
Manufacturing certificate. This can then pathway
into a full time job at Nordstrom.

2.2 Provide training information on STEM and high-demand occupations in the Creative Corridor.	Core Partners	Ongoing June 30, 2017 (aligned with goal 2.1)	To be completed-FS/I/CS sector board leadership would like to present to WIOA partners to educate on their industry and workforce needs. August-September 2017-Ongoing work with refugee groups. Beginning work with Nordstrom to develop training program incorporating English language training, occupational skills training in warehouse/shipping/receiving and soft skills/employability skills for refugee groups.
2.3 Provide tools, resources, and services to reduce barriers to work and education/training.	Core Partners	Ongoing	Ongoing-Support services proved to customers in training. February 2018-All core partners learned about the many free resources available to individuals with disabilities, especially blindness. January 2018-Current-Members of Title 1, 2 and 3 have sent staff members to Navigating your Journey facilitator training. The team is adjustment curriculum, and establishing systems to make this a required component for anyone seeking Title 1 training funds, as well as GAP and PACE funds. PROMISE JOBS has already been implementing it. Looking to expand to other community partners in the future. August-September 2018-Partnering with KCC Corporate Training to conduct a Women in Non- Traditional Careers event. All are welcome to participate to hear from women working in non- traditional careers.
2.4 Align partner services to training pathways to reduce barriers and ensure customers receive needed support.	Core Partners	December 31, 2017	Fall 2016-Developed a referral tool. Workgroup of local core partners is turning tool into a more user-friendly online/fillable form. Goal is to complete by January 2017 and present to all workforce partners.

December 2016 Implementation works matter
December 2016-Implementation workgroup met to
begin turning tool into electronic format. Plan to
present to full workforce partner system team at
January partner meeting.
February-March 2017-Development of a basic skills
in transportation certificate targeting ESL
participants to help them pathway into Class A, B
and Transportation Specialist training
May 2017-Class began in May with 9 students.
Aug-Sept 2017-Combining Adult Basic Ed, Title 1
training services and IowaWORKS job readiness
services together to present to Nordstrom a plan to
train refugees to pipeline into the
warehousing/shipping/packaging industry.
Feb-Mar 2018-See note above. Nordstrom project
progressing.
May 2018-both classes started this month with 15 in
the onsite employment ESL class, and 5 in the pre-
employment class.
April-May 2018-Team has been brainstorming and
planning out processes to implement Navigating
Your Journey for all training customers. The
program will help individuals build up the soft skills,
self confidence and relationships with staff to
identify barriers, seek resources and make the
appropriate career and training choice.
September 2018-Implemented Navigating Your
Journey. November Jenuery 2010 Working on Core WIOA
November-January 2019-Working on Core WIOA
partner integration assessment to identify ways to
remove barriers and better align services to serve
individuals.

2.5 Expand access to	Core Partners	June 30, 2017	Ongoing-FS/Ins/Banking creating IowaWORKS
training and education		,	workshops around sector needs. Discussed using
opportunities through the use			online modules created by businesses, or linking into
of distance learning tools,			businesses directly to facilitate portions of training.
videoconferencing, and other			July 2017-Will begin implementation talks with
technology.			Industry Sector Board facilitators in July 2017 at
			lunch and learn meetings.
			February-March 2018-Update RWDB member
			training, and implement through face to face and
			online training formats for new and current board
			members.
			May 2018-Hosting first RWDB/CEO training using
			Zoom.
			June 2018-Using Zoom to host 2 nd round of Board
			training and board meeting dial in.
			September 2018-Ongoing-Using Zoom for Board
			meetings and training.
2.6 Co-enroll participants in	Core Partners	Ongoing	December 2017-Implementation workgroup is
core partner programs as			finalizing a flip charge to help WIOA staff,
appropriate to provide			workforce partners, and customers have a clear visual
participants with access to			on what services are available, who might be eligible
needed and available			and how to connect.
services.			March 2017-Flip chart "referral tool" almost ready
			for print.
			June 2017-Final referral tool edits submitted. Final
			product being updated and prepared for printing.
			Strong request for this tool among not just staff, but
			other partners. Video received final edits and is
			being prepared for final version.
			October-November 2017 (Ongoing)-Developing
			partnerships with Four Oaks Total Child 2.0 project
			to link youth ages 16-26, who are getting close to age
			18 or are already 18+ and have aged out of the

original Total Child project. Will be working to
connect these youth with Creating Futures
consultants to assist them with using full menu of
services to reach a wage of \$17 per hour by age 26.
Developing linkages, program maps, and information
sheets to outline possible pathways depending upon
student's age and situation. Update: Focusing on
methods to set up job shadows and internships for
these students to help with career exploration and
confirmation.
September-October 2018-Title 2 and Goodwill are
partnering on a light manufacturing class with
English built into the program for non-native English
speakers.

Priority #3. Effective Business Engagement: Engage more effectively and widely, and collaborate more extensively with employers in workforce planning. Provide access to individuals with workforce resources aligned to business needs and the region's current and emerging sectors to bolster regional workforce competitiveness.

Goal	Responsible Party	Estimated Date	Progress Report
3.1 Support all regional	Core Partners	Ongoing	November 2017-Meeting with FS/Ins/CS board to
sector board work focusing			review meeting with RWDB in September and
on Advanced	RWDB		identify areas for increased partnership.
Manufacturing, Financial			Ongoing-Working with leadership of FS/Ins/CS
Services/Insurance/Customer			Sector Board to present to WIOA staff on industry
Service, and STEM by			and workforce needs.
ensuring alignment to			May 2017-Transportation Communication class and
regional workforce			pathway options for non-native English speakers.
needs/demands.			March 2018-Request for additional
			ESL+Transportation class. Title 1, Title 2 and KCC
			Transportation department meeting to schedule

			 second class. Update: Working on hiring transportation instructor. June 2018-Many team members promoting and volunteering at Rollin' Rally event coordinated by Transportation Sector Board as part of Freedom Fest. August-September 2018-Working with Sector Board through Corporate training to develop Women in Non-Traditional Careers event. July-September 2018-Developing English classes for Goodwill and Nordstrom on site job training programs.
3.2 Create workforce system programming aligned to local business demands/needs.	Core Partners RWDB Sector Boards	Ongoing	 Ongoing-Developing in house workshops around FS/I/B sector needs. Discussed using online modules created by businesses, or linking into businesses directly to facilitate portions of training. January-February 2017-Developing in partnership with ABE/ESL a pre-training/pre-employment pathway for IAC impacted workers including additional courses for these workers within computer literacy, ESL classes, linkage with ongoing job readiness and job search classes, that pathway into employment or additional training. August/September 2017-Working collaboratively with Nordstrom to develop a program targeting refugee population wishing to enter into a warehousing pathway Feb-Mar 2018-Nordstrom Class is in development, dates and timelines being finalized, and MOUs among partners being developed.

			May 2018-Onsite ESL class running with 15 participants and pre-employment running with 5 participants for Nordstrom. June 2018-Nordstrom Presentation to RWBD.
3.3 Integrate current	Core Partners	June 30, 2018	November 2017-Hosted an apprenticeship
apprenticeship career			awareness event with 23 businesses and 11 job
opportunities into career and training pathways and expand apprenticeship opportunities with regional	Apprenticeship Employers	Ongoing	seekers. Have developed 2 new leads for businesses interested in apprenticeships and are helping 5 job seekers enter into more intensive services.
employers.			December – January 2017-Several apprentices impacted by recent layoffs at several companies. Enrolling and serving these apprentices by continuing their classroom training and helping them connect with similar apprenticeship opportunities in the region.
			June 2017-Wrapping up SP-NEG and JD-NEG grant activities with participants. Continuing to develop pipelines of workers for current and new apprenticeship opportunities. Continuing services as allowed through formula DW funds for enrolled participants.
			October 2017-Researching pre-apprenticeship programs which could be offered free as a workshop to IowaWORKS participants. Developing linkages with Lake College. February 2018-Meeting with apprenticeship programs to identify core pre-apprenticeship skills needed and how IowaWORKS, GAP/PACE, and

			Title 1 funds could be used to support customers obtaining these skills. Ongoing-Apprenticeship information sessions at IowaWORKS to raise awareness and connect individuals.
3.4 Develop systems to better prepare and help individuals with barriers to employment to enter into training career opportunities and long-term employment.	Core Partners	Ongoing	January-February 2017-IowaWORKS is developing in partnership with ABE/ESL a pre-training/pre- employment pathway for IAC impacted workers including additional courses for these workers within computer literacy, ESL classes, linkage with ongoing job readiness and job search classes, that pathway into employment or additional training. Ongoing-improving process to refer job ready candidates to business services team. Making adjustments to staffing to create a stronger link and job placement process for candidates.